



IT ADVISORY SERVICES

Adding Value to ERP Projects

KPMG IN SAUDI ARABIA

Standardization. Simplification. Sustainability. In this time of increasingly complex demands on IT organizations, fully developing the business value of your enterprise resource planning (ERP) system is critical—and no easy task. It begins with strategic planning, extends into implementation, and continues with monitoring and upgrading. It doesn't end with just keeping your ERP system up and running.

KPMG's Global IT Project Management Survey found that the great majority of IT projects deliver on less than 75 percent of their business case benefits. In fact, almost 50 percent of respondents reported project failure costs ranging from US\$ 500,000 to more than US\$ 5 million.

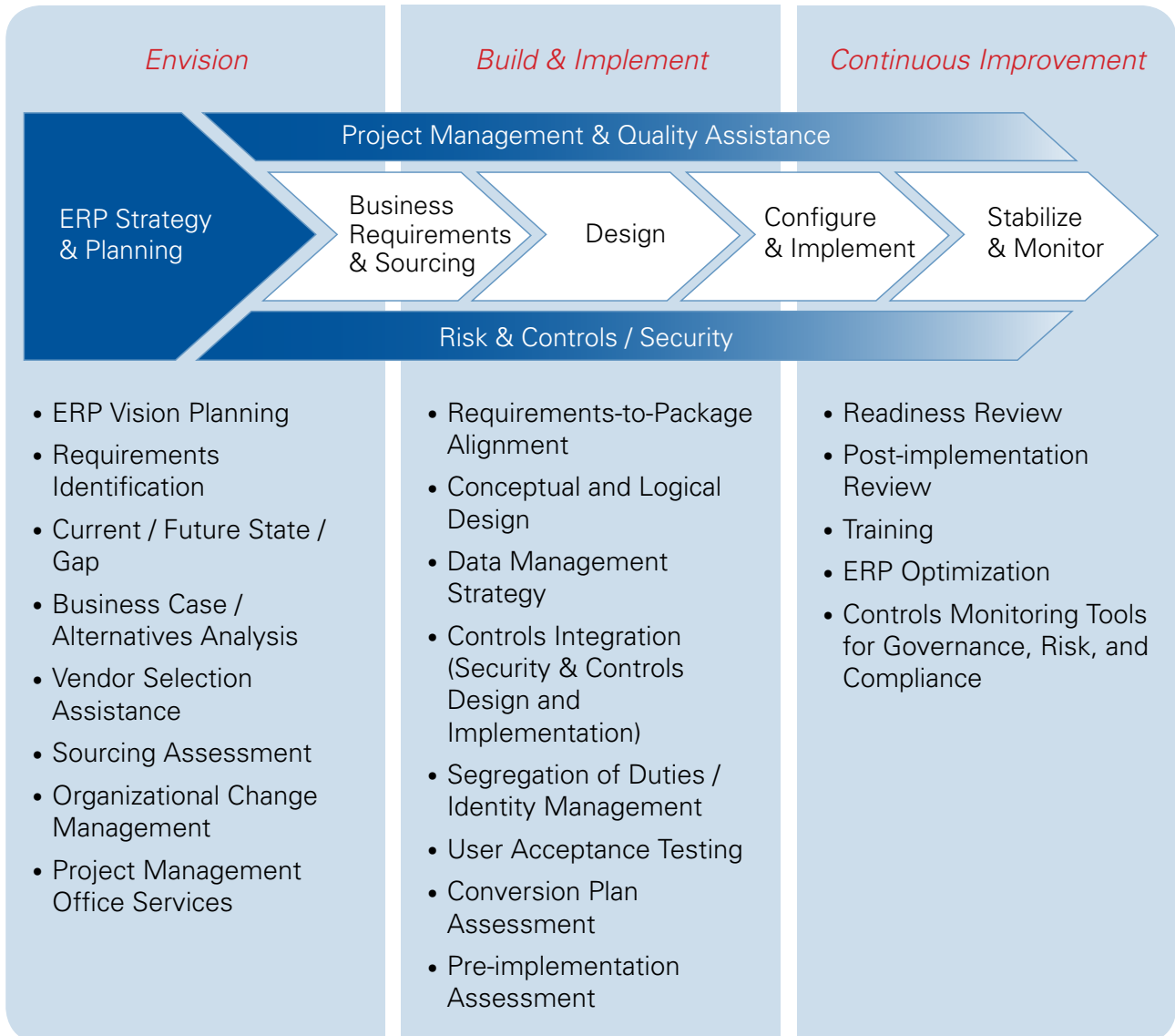
To meet the demand for greater efficiency, ERP systems are designed to simplify processes, standardize systems, and sustain compliance. But an ERP system should also help you realize business value and improve performance. Aligning the software system's functionality with your organization's business goals is one of the best ways to achieve this.

How KPMG Can Help

KPMG's ERP Advisory Services professionals can help you address your implementation challenges as you look to improve your organization's return on its ERP investment. We can provide objective advice that is not influenced by systems integration vendors, solutions vendors, and business process outsourcers. Our deep knowledge and experience can mean the difference between seeing the broad issues and focusing solely on immediate problems. Through project life cycle guidance and a host of support services, we help you navigate each stage of an ERP project, recommending approaches that can enhance the value to your business.

Our Services

KPMG's ERP Advisory Services professionals offer a range of services that cover each aspect of the ERP life cycle, from strategy development to sustainability:



Teaming with your ERP vendor, KPMG can help your organization use its system and application investments to:

- Leverage functionality for improved processes and business performance
- Provide timely, accurate information to enhance business decision making
- Increase reliance on efficient, automated controls and enhance regulatory compliance at a lower cost
- Better manage business risk
- Experience a well-planned and well-managed implementation

The result can be a system that is more closely aligned with business goals, sustains quality, improves controls and delivers long-term value.

Case Studies: Meeting Complex ERP Requirements Across a Range of Industries

A Leading Global Investment Broker

KPMG firms provided global program strategy and implementation assistance to support the client's implementation of an e-business suite of programs in its branches in more than nine countries. We focused on global functional process identification and strategic improvement and helped the project management team to develop a strategy to standardize and streamline key program management practices. In so doing, KPMG helped the company manage and mitigate program risk and attain a cost-effective and functional financial management system.

Global Food and Beverage Company

As part of an IT implementation, KPMG firms helped this company determine that its controls were properly designed, identified, documented, and built. KPMG assisted with all phases of the project including design, build, testing, and implementation. Our professionals helped the company achieve and sustain project consistency throughout the global organization, improved segregation of duties, standardized processes with built-in security and controls, and compliance with Sarbanes-Oxley requirements. This allowed the organization to focus on process improvements without additional concern and effort related to missing or ineffective controls.

Global Branding and Media Company

KPMG firms helped the company achieve key cost reduction metrics and reporting objectives during a significant restructuring involving an e-business suite of programs. Efforts focused on helping the company define its reporting strategy; including report scoping, source data definition, and report format identification, so that its reports provided insight to business performance. KPMG also facilitated a testing strategy with client application testers. This engagement demonstrated that addressing business transformation in the early stages of the planning process can help companies realize maximum return on investment.

Global Provider of Integrated Water Treatment Services

KPMG firms helped the company reengineer its IT-enabled business processes by identifying automated and manual controls, and helping to determine that these controls were configured and working properly. Our professionals assisted with the IT transport management process to help ensure that configuration and program changes by developers met SDLC and change management guidelines. We assisted IT management in developing processes for effective knowledge transfer from the development delivery team to the production support group.

Why KPMG?

KPMG's ERP Advisory Services professionals combine deep business, finance and accounting experience with technical and functional ERP applications knowledge to help you align your IT services with the goals of the business. We draw upon professionals in our global network of member firms in 144 countries who have knowledge of local market conditions as well as regulatory requirements and taxation. With our ability to see the broad issues, your organization can benefit from:

- Advice grounded in business perspective, objectivity, and impartiality
- An understanding of business and financial controls that puts IT controls in context
- Knowledge of finance, accounting, and taxation to help meet C-level business case requirements and facilitate IT decisions
- Knowledge of privacy and security regulations that affect IT requirements
- A broad range of service offerings based on experience serving market leaders
- Global breadth, local knowledge

KPMG's approach is designed to help you achieve a well-planned and well-managed implementation and to realize more fully developed business value from your ERP system.

Contact Us

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