



IT ADVISORY SERVICES

ERP Advisory Services

KPMG IN SAUDI ARABIA

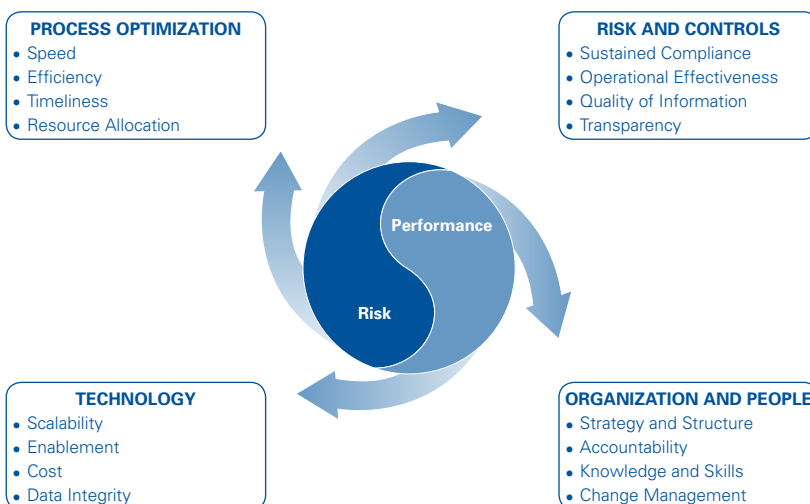
Implementing or upgrading an enterprise resource planning (ERP) system such as SAP is an investment and effort that begins with strategic planning and extends into implementation and well beyond.

To realize business value, improve performance, and sustain compliance under the post-Sarbanes-Oxley, Basel II, and other regulatory mandates, companies are seeking to utilize ERP software's functionality to the fullest to help achieve business goals.

To help optimize the return on their investment, organizations should seek and maintain an environment that integrates and optimizes business processes and technology to realize process and control efficiencies, cost reductions, and effective compliance management.

A majority of IT projects deliver on less than 75 percent of their business case benefits. In fact, almost 50 percent of respondents reported project failure costs ranging from US\$500,000 to over US\$5 million.

– KPMG Global IT Project Management Survey



Source: KPMG LLP (U.S.)

When implementing an ERP system such as SAP an organization should seek a balance across four dimensions: risk and controls, process optimization, organization and people, and technology.

Potential Benefits That Extend Throughout Your Organization

Addressing these issues – and helping to improve an organization's return on its application investment – is how KPMG's ERP Advisory Services practice can help. We provide life cycle guidance and support to clients that undertake an ERP implementation.

We help clients navigate through each stage of the ERP project, assisting with ways to help improve the potential business value. Combining deep understanding with business process and control experience, we can help organizations use their systems and applications investments to:

- Leverage functionality for better optimization of processes and business performance
- Provide the organization with timely, accurate information to enhance business decision making
- Help increase reliance on efficient, automated controls and enhance regulatory compliance while focusing on cost reduction.
- Help improve business risk management.
- Providing guidance to help ensure a better planned and managed implementation

The result is a system that is more aligned with business goals, and provides greater opportunity to sustain quality, improve controls and deliver long-term value.

Because KPMG is objective and impartial, we can take a more holistic approach to the implementation life cycle – an approach that can help leverage project benefits and can help reduce risks – and deliver unbiased value to your organization.

Case Study: KPMG firms assisted a global manufacturer and marketer

of food products for the entire life cycle of their recent ERP Implementation.

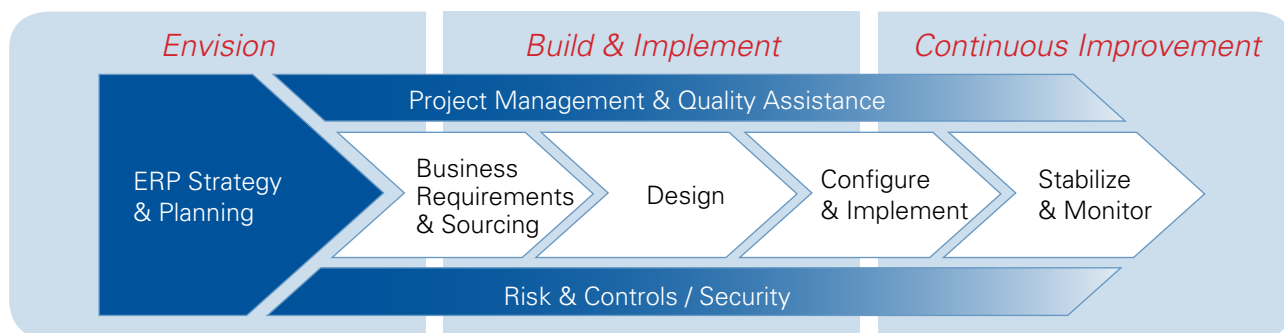
By providing professionals with deep SAP application, business and security knowledge aligned with each functional work stream and the technical infrastructure, KPMG was able to help the company streamline key business processes

and transform their controls environment.

Assistance in the selection and implementation of a third-party controls monitoring tool enabled proactive visibility and real-time monitoring. Our involvement resulted in process and controls efficiencies, cost reductions, and a platform for sustainable compliance.

Representative ERP Advisory Services

- ERP strategy development
- Project management office (PMO) services
- Business process and control design and integration
- Project risk assessment
- Vendor selection assistance for service providers
- Pre/post acquisition and integration services
- Implementation stabilization
- Reporting and business intelligence
- Reporting strategy and assessment
- Data management strategy
- Business process and control pre-/post-implementation assessment
- Control monitoring tool selection and implementation including segregation of duties
- Security and identity management
- User access and segregation of duties rules design and implementation
- Segregation of duties monitoring tool selection/implementation
- SOX sustainability and automated controls assessment



Why KPMG?

KPMG's ERP Advisory Services professionals combine deep business, finance and accounting experience with technical and functional applications knowledge. As a result, we can help your organization benefit from:

- A well planned and managed implementation
- Advice grounded in business perspective, objectivity and impartiality
- Understanding of business/financial controls which helps put IT controls in context
- Deep industry knowledge
- Knowledge of finance, accounting and taxation so that business and IT decisions are supported by business cases that meet the requirements of the CFO
- Our global network in 144 countries with local market knowledge of business conditions and capabilities, along with regulatory requirements and taxation

For further details on ERP Advisory Services or other Advisory Services, please contact:

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